CONSTRUCTION SECTOR TRANSFORMATION PLAN

A high performing construction sector for a better New Zealand





# WHAT IS THE CONSTRUCTION SECTOR ACCORD



Launched in 2019, the Accord is a genuine partnership between industry and government



The Accord is working to fix many of the issues and challenges facing the sector



Three-year Transformation Plan will drive behaviour change:

- to lift overall performance
- achieve a safer, better skilled and more productive industry
- share good practice across the sector.



#### WHO MAKES UP THE CONSTRUCTION SECTOR





# THE CHALLENGES THE SECTOR IS FACING















A fragmented construction sector

A lack of collaboration and strong leadership

Low business resilience

Not enough skilled workers

Poor risk management practices

A lack of transparency

Low trust and confidence in the sector



# THE CONSTRUCTION SECTOR ACCORD PARTNERSHIP

#### The Vision

A high performing construction sector for a better New Zealand



#### **NEW ZEALANDERS**

We have healthy homes and quality buildings and infrastructure that support our wellbeing



#### **INDUSTRY**

Our people are proud to work in a safe, capable and successful industry



#### **GOVERNMENT**

New Zealand's construction sector is stable, productive and delivers whole-oflife value





#### THE CONSTRUCTION **SECTOR ACCORD OBJECTIVES**



#### PURPOSE:

- Strengthen partnership between government and industry
- Deliver culture change through leadership and action targeting people, businesses and processes
- Be a catalyst to transform the construction sector for the benefit of all New Zealand.

#### **GOALS:**

- Increase productivity
- Raise capability
- Improve resilience
- Restore confidence, pride and reputation



### CONSTRUCTION SECTOR ACCORD MINISTERS

Minister for Building and Construction

Minister for Economic and Regional Development

Minister of Housing

Minister for Workplace Relations and Safety

Minister for Infrastructure

Minister of Education

Minister of Health

\*Following the 2020 Election, Ministers are being briefed on the Accord programme



### CONSTRUCTION SECTOR ACCORD GOVERNMENT AGENCIES



















#### 1000 SUPPORTERS, INCLUDING:

Local Government New Zealand
Civil Contractors New Zealand New
Zealand Institute of Architects
Master Builders Association Vertical
Construction
Leaders Group
Fonterra Co-operative Group
Engineering New Zealand

Fletcher Building Downer New Zealand Ltd Council of Trade Unions Hamilton City E tū Union Naylor Love

New Zealand Property Council

Small and medium-sized enterprises

Construction Health and Safety NZ

Watercare

KiwiRail

MinterEllisonRuddWatts

Tonkin + Taylor

### ACCORD STEERING GROUP (ASG)



CHRIS BUNNY (Co-chair)

Deputy Chief Executive, Ministry of Business, Innovation and Employment



PETER REIDY (Co-chair) Chief Executive, Fletcher Construction



GRAHAM BURKE
President, Specialist Trade
Contractors Federation
and Chair Construction Industry
Council



ROSS COPLAND
Chief Executive, Infrastructure
Commission



SUSAN FREEMAN-GREENE Chief Executive, Local Government New Zealand



ANDREW CRISP
Chief Executive, Ministry of
Housing and Urban Development



STEVE EVANS
Chief Executive, Fletcher
Residential



LEONIE FREEMAN
Chief Executive, Property Council
New Zealand



RICK HERD

Chief Executive Office,
Naylor Love



DOUG JOHNSON

Managing Director,

Tonkin + Taylor



JUDI KEITH-BROWN

President, NZ Institute
of Architects



MIKE CRAIG

Chairperson, New Zealand
Certified Builders



JANINE STEWART

Partner,
MinterEllisonRuddWatts



STEVE WEBSTER
Chief Infrastructure Officer,
Watercare



Programme Director, Construction



ROGER MCRAE
Chair, Construction Health and
Safety New Zealand (CHASNZ)

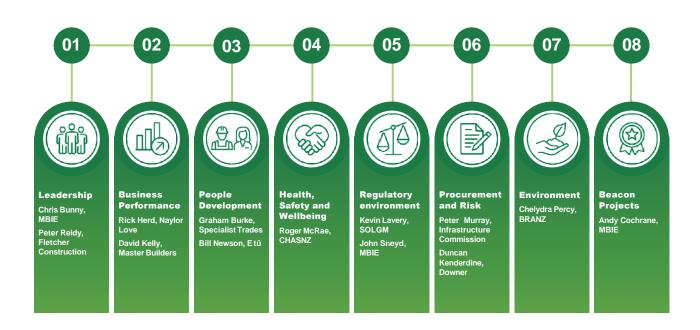


BILL NEWSON National Secretary, E tū



NICOLE ROSIE Chief Executive, Waka Kotahi NZ Transport Agency

### TRANSFORMATION DELIVERY GROUP/WORKSTREAM LEADS





#### TRANSFORMATION PROGRAMMES



#### **LEADERSHIP**

- Accord leadership group
- Sector culture change
- Major reform engagement model



#### **BUSINESS PERFORMANCE**

- Enhanced construction pipeline
- Promote better business practice
- Education programme on commercial risks



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#### PEOPLE DEVELOPMENT

- Build workforce capability
- Shape the Reform of Vocational Education
- · Long-term workforce plan
- Boost Construction Skills Action Plan
- · Diversity in construction



#### HEALTH, SAFETY AND WELLBEING

- Enhance health and safety programmes
- Support mental wellbeing programmes
- Standard health and safety prequalification system



#### TRANSFORMATION PROGRAMMES CONT'D



#### REGULATORY

- New building consenting model
- Support building legislative reform



#### PROCUREMENT AND RISK

- Promote good procurement practices
- · Fair and transparent contracts
- Subcontractor assurance payment, retentions and risk
- · Procurement advisory panel



**ENVIRONMENT** 



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#### **BEACON PROJECTS**

· Share good practice



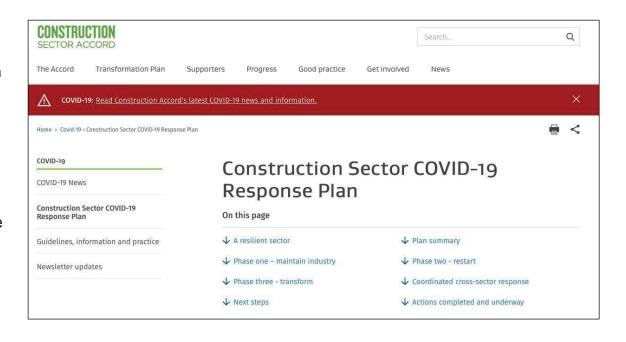
#### CONSTRUCTION SECTOR COVID-19 RESPONSE PLAN

The Construction SectorAccord responded to COVID-19 with an outstanding level of industry collaboration, leadership and urgency.

The Accord released a Construction Sector COVID-19 Response Plan.

The plan focused on:

- maintaining confidence in the sector
- supporting jobs and businesses
- minimising the economic damage from the COVID-19 disruption.





#### ACTIONS FROM THE RESPONSE PLAN

The Response Plan has resulted in tangible, real action to ensure a resilient and sustainable sector that can help buoy the economy.



New health and safety standards for working on construction sites at Alert Levels 2 and above



Government directed public sector agencies to pay contractors promptly



New procurement guidance to help government agencies communicate with construction suppliers, prompt payments and early release of retentions







Rapid Mobilisation Models and Playbook released



Guidance to government agencies about responding fairly and consistently to issues related to lockdown



# THE CONSTRUCTION SECTOR ACCORD NETWORK



#### A community supporting high standards and positive change across the construction sector

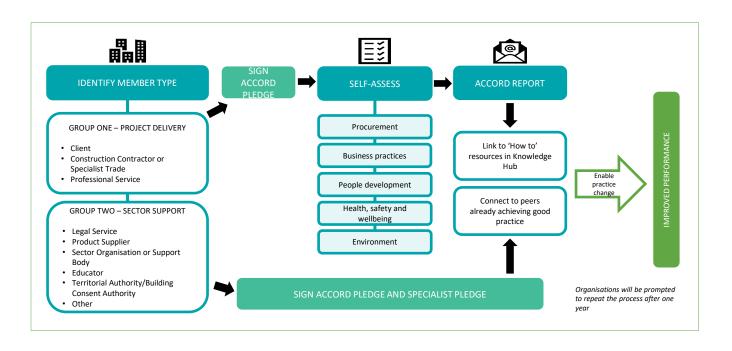
#### **MEMBER BENEFITS**

- Join a community committed to the shared vision of a higher performing construction sector
- Receive resources to improve your practices, and get connected to peers for advice
- · Get invited to events

- Take opportunities to have a say on sector issues and be part of solutions
- See your organisation's name on the Accord Network webpage signalling your commitment to Accord principles
- Use of Accord Network member's logo



### A NETWORK OF LEARNING





### HOW CAN YOU GET INVOLVED



Champion the Accord in your business or organisation



Adopt and align with Accord principles and initiatives



Hold one another to account



Sign-up to the Accord website – receive updates and progress on the plan



Share your stories

– we need your
help to share
industry stories
that celebrate
success, showcase
collaboration



Be part of the Accord and keep

up-to-date on progress at

www.constructionaccord.nz